

**Havant Borough Council  
General Fund Summary**

	<b>2021/22 Draft Budget £ (000)</b>
<b>Director of Corporate Services</b>	
5 Councils Staff and Contract	287
Head of Legal	913
Head of Organisational Development	724
Head of Programmes Redesign	3,039
Head of Customer Services	3,700
Head of Strategic Commissioning	3,855
Head of Finance	1,040
<b>Director of Regeneration and Planning</b>	
Head of Coastal Partnerships	417
Head of Neighbourhood Support	(486)
Head of Housing	454
Head of Planning	560
Head of Community Engagement	584
Head of Property	(1,858)
Head of Regeneration (South)	562
<b>Total Cost of Services</b>	<b>13,791</b>
Regeneration Investments	(198)
<b>Net Cost of Services</b>	<b>13,593</b>
<b>Funding</b>	
<b>Business Rates Retention</b>	
Section 31 grant	(1,953)
Levy payment	996
Business Rates Collection fund (surplus)/Deficit	1,439
<b>Council Tax</b>	<b>(8,890)</b>
Council Tax Collection Fund (surplus)/Deficit	(136)
<b>General Grants</b>	
New Homes Bonus Grant	(347)
<b>Other Financing</b>	
Covid 2021-22 allocation	(743)
Lower Tier Services Grant	(200)
Contributions to/(from) Earmarked Reserves	737
Contributions to/(from) General Fund Balance	
<b>Total Deficit/(Surplus)</b>	<b>0</b>